MINUTES OF THE 143<sup>RD</sup> MEETING OF THE "INSTITUTE BODY" OF "ALL INDIA INSTITUTE OF MEDICAL SCIENCES" HELD AT 11.00 A.M. ON TUESDAY, THE 11<sup>TH</sup> MAY, 2010 IN THE MINISTRY OF HEALTH & FAMILY WELFARE, NIRMAN BHAWAN, NEW DELHI.

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# The Following were present:

Shri Ghulam Nabi Azad,
 Hon'ble Union Minister for Health & Family Welfare,
 Nirman Bhawan,
 New Delhi – 110 011

President

Smt. Sushma Swaraj,
 Member of Parliament (Lok Sabha),
 Safdarjung Lane,
 New Delhi – 110 011

Member

 Shri R.K. Dhawan Member of Parliament (Rajya Sabha) 141, Golf Links, New Delhi-110 003

Member

 Dr. Jyoti Mirdha, Member of Parliament (Lok Sabha), 875, Sector-17 B, Gurgaon, Haryana

Member

 Ms. K. Sujatha Rao, Secretary to the Govt. of India, Ministry of Health & Family Welfare, Nirman Bhawan, New Delhi – 110 011

Member

6) Dr. R.K. Srivastava, Director General of Health Services, Government of India, Nirman Bhawan, New Delhi – 110 011

Member

 Shri Naved Masood, Addl Secretary & Financial Adviser, Government of India, Ministry of Health & Family Welfare, Nirman Bhawan, New Delhi – 110 011

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8) Dr. K.K. Talwar, Director, P.G.I.M.E.R., Chandigarh.		Member
9) Dr. S.P. Agarwal, Secretary General Indian Red Cross Society, Rafi Marg, New Delhi		Member
10) Dr. K.C. Pandey, Ex-Professor & Head, Deptt. of Zoology, Lucknow University, Lucknow		Member
11) Dr. R.A. Badwe, Director, Tata Memorial Hospital, Dr.E.Borges Road, Lower Parel, Mumbai		Member
12) Dr. Ramakant Panda Vice Chairman, Asian Heart Institute, Bandra East, Mumbai		Member
13) Dr. R.C. Deka, Director, A.I.I.M.S., New Delhi – 110 029	77.	Member-Secretary
14) Dr. Rani Kumar, Dean, A.I.I.M.S., New Delhi-110 029		Special Invitee
15) Shri Debasish Panda, Joint Secretary Government of India, Ministry of Health & Family Welfare, Nirman Phayson		
Nirman Bhawan, New Delhi – 110 011		Special Invitee

16) Dr. D.K. Sharma, Medical Superintendent, A.I.I.M.S., New Delhi – 110 029

Special Invitee

Dr. Sharat Chauhan, Dy. Director (Admn.), AIIMS and Dr. Sandeep Lall, Sr. Financial Adviser, AIIMS also attended the meeting.

Dr. Deepak Pental, Vice Chancellor, Delhi University; Dr. M.K. Bhan, Secretary to the Govt. of India, Deptt. of Biotechnology; Ms. Vibha Puri Das, Secretary to the Govt. of India, Deptt. of Higher Education and Dr. Abdul Hamid Zargar, Director, Sher-I-Kashmir Institute of Medical Sciences, Srinagar could not attend the meeting.

- Item No.IB/1 i) WELCOME ADDRESS BY THE PRESIDENT, AIIMS.
  - ii) INTRODUCTION OF INSTITUTE BODY MEMBERS.
  - iii) BRIEF OUTLINE BY DIRECTOR, AIIMS.

At the outset the Hon'ble Union Minister for Health & Family Welfare in his capacity as the President welcomed the members to the first meeting of the newly constituted Institute Body. The President stated that this is a high powered Institute Body, which has amongst its members very eminent elected representatives of Parliament, namely Smt. Sushma Swaraj, former Union Health Minister and presently Leader of Opposition, Mr R. K. Dhawan, former Union Minister and Dr. Jyoti Mirdha, Lok Sabha Member of Parliament who also represents the doctors fraternity being a doctor herself, the youth and women. He urged upon the eminent members to extend their cooperation as a lot needed to be done for the future development of the Institute, stating that without their cooperation, it would not be possible to move in isolation. He expressed his belief that despite the members being from different political parties; from different Institutes; from different regions of the country; their common focus and attention now is improving the functioning of the Institute. He pointed out that though there were a number of centers of excellence in the country, it is the collective duty of the Institute Body to see that the functioning, working and maintenance of services at this premier Institute are par excellence.

Subsequent to the welcome address by the President, all the members introduced themselves since it was the first meeting of the newly constituted Institute Body.

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The Director then welcomed the distinguished members on his own behalf and on behalf of the AIIMS family as a whole to the first meeting of the newly constituted Institute Body. He stated that the highest policy making body of the Institute is headed by a dynamic President who has an excellent long term vision of the Institute and is fully supportive of the efforts being made to continuously improve in the meantime. He expressed confidence that under the able leadership of the Hon'ble President, the Institute would achieve new landmarks and stated that he looked forward to benefitting from the collective experience and wisdom of the distinguished members in shaping the destiny of the Institute. He pointed out that the Institute was established to be a center of excellence in the field of medical education and elaborated the substantial progress made by the Institute in fulfilling the objectives of imparting post graduate and under graduate medical education in clinical, para-clinical, nursing and other allied fields. He summed up the facilities of the Institute and outlined the measures taken by the Institute in improving the patient care services in the recent past. He hoped that under the able guidance of the Hon'ble members, the Institute would be able to speedily accomplish the tasks that it has set before itself and reinforce its core values of nurturing the academic milieu of a world class university while adopting the highest standards of ethical practices and encouraging the best and compassionate clinical care practices.

The Director, with the permission of the Chair, requested the Dy. Director (Admn.) for a power point presentation highlighting the achievements of the Institute and the need for future development for the kind information of the Hon'ble members. The Dy. Director (Admn.) mentioned that since establishment, credibility of the Institute and trust of the people have seen a manifold increase in the OPD, diagnostic and operative patient loads. He elaborated the Institute's achievements in the areas of medical education, research and patient care activities. He put forth an account of credentials awarded during the past 54 years under the 50 odd departments. He informed that AIIMS is the only institution with an overwhelming service component among the institutions contributing to top 1% scientific papers based on impact factor, citation index, etc. He outlined the short term and long term steps being envisaged to further improve the research and development efforts at the Institute. As regards patient care activities, his presentation was focused on the patient work load and cost comparison between AIIMS and corporate sector hospitals.

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Intervening during the presentation, Shri R.K. Dhawan stated that there is no need to compare the two. Smt Sushma Swaraj agreed stating that AIIMS could not be compared to the elitist hospitals like Appollo, Max, etc. Besides the fees that are charged there is a basic difference in the attitude toward the poor. She stated that AIIMS is the place where every citizen of the country, from the Prime Minister to the poorest is seen and treated and that should be a matter of pride for the Institute. Smt. Sushma Swaraj appreciated the untiring efforts of the staff and doctors of the Institute in rendering their services for health care of the people from all parts of the country with the available resources. She informed that while the private hospitals had been subjected to ire and criticism of the Parliament, the AIIMS had been admired repeatedly for its service of the public at large. Recognizing that there are infrastructure issues due to the ever increasing patient load, she stated that the solution lies in expediting the work on 6 AIIMS like institutions so that people could be given state of the art health care at their door step, especially in the states like Bihar, Orissa, Madhya Pradesh, Chattisgarh, etc. Recalling her term as the Union Health & Family Welfare Minister, she stated that the need to reduce congestion at AIIMS had long been felt. After a survey revealed that most poor patients came from the poorer states of Orissa, Bihar, Madhya Pradesh, Rajasthan etc, she had announced the setting up of 6 AIIMS like Institutions in these states. Observing that so far not a single Institute had been commissioned, she highlighted the emergent need to give priority to the completion of the project. She congratulated the Hon'ble Union Health Minister on taking the issue forward on assuming charge of the Health Ministry and pointed to the need to accelerate work on the projects. Dr. Jyoti Mirdha pointed out that the picture being presented also served a purpose since she has witnessed AIIMS being compared with private sector hospitals in Parliamentary Committee hearings a number of times. Director explained that the comparison was just to show load of work and the circumstances under which the Institute is catering to the needs of patients. Participating in the discussion, the Health Secretary said that through this comparison, the quantum of work being handled by the Institute with its limited resources was being depicted.

The Dy. Director (Admn.) further informed that at times, the patients being treated in corporate sector hospitals come to the Institute for a second opinion/confirmation. Supporting the contention of the Dy. Director (Admn.), the Health Secretary informed that it reflected the level of confidence people had in the Institute doctors and its processes.

Shri R.K. Dhawan raised the issue of exodus of doctors from the Institute and suggested that the decision to impose a ban on doctors taking up commercial employment within a periphery of 20 kms of the Institute after voluntary retirement from the service of the Institute could be implemented. On flouting of this ban, their pension and gratuity could be withheld. Shri R.K. Dhawan opined that in future a condition should be imposed at the time of appointment and/or promotion of the doctors prohibiting their commercial employment within a period of 2 years after taking voluntary retirement and/or with organizations within 20 kms radius or with whom they have dealt with while in the Institute. The President informed that such action would have legal implications since government servants had the right to seek voluntary retirement after rendering more than 20 years of service.

On the highlights of the expansion programme of the Institute, the President informed that such development would of course be subject to availability of funds. He informed that due to the recession, there could be a delay of 2-3 year in adequate allocations of plan funds for taking up expansion/infrastructure development of the Institute. For the planned expansion, necessitated due to the heavy patient load which seems to be continuously increasing and will be further exacerbated due to the upcoming Metro Station, a piece of land measuring around 300 acres has been handed over to AIIMS by the Haryana Government. He pointed out the advantages of having a green field project to take care of the planned development for the future requirements of the Institute as well as the patients, suggesting that in such a green-field Hospital there could be space for parks, *Saras/Dharamshalai* for poor patients and well equipped guest houses/hotels for those who could afford to pay besides the teaching, patient care and R& D infrastructure. For all of these, if required, the Haryana Government could be requested to give more land.

Smt Sushma Swaraj informed that the AIIMS has Rural Centres at Faridabad and Ballabhgarh which could be expanded to take care of the requirements of the populations of these areas and also people coming from other parts of the country due to the good road and rail connectivity of both these places. Jhajjar, not being so well connected, would be able to cater to a limited number of people and since there was plenty of land available near the existing rural centres, the Haryana Government could be approached to give more land for the planned expansion of facilities adjacent to these centres.

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The Director informed that although land has been allotted to AIIMS at Jhajjar District, there was also a proposal for allotment of land at Ballabhgarh and Faridabad. The President suggested that the state government may be requested for allotting as much land adjoining the centres as required and possible.

Dr. Jyoti Mirdha pointed out that in the last meeting of the Institute Body, the expansion plan of the Institute was discussed in which Floor Area Ratio (FAR) was shown to be 74% whereupon it was decided that HSCC would be asked to come up with a fresh plan utilizing 100% of the available FAR. She was surprised to know that the master plan for the existing and Masjid Moth campuses had been submitted to NDMC for their approval without the approval of the Institute Body. The Dy. Director (Admn.) clarified that actually the expansion plan was discussed at length by the Governing Body in their 141st and 142nd meetings and the same as well as the appointment of HSCC as consultants were approved and that these minutes were placed before Institute Body as Action Taken Note. The Health Secretary informed that the master plan, incorporating the suggestions of the Institute Body, was submitted to NDMC since the approvals would take time and development in terms of the oversight committee recommendations had to be taken up urgently, viz the Facilty Block, Pre-Clinical Teaching Block, Hostels, Surgery, Gynaecology and Paediatrics Blocks. The Director stated that while the internal requirements could be discussed and planned the master plan lay out and submission drawings of these buildings have been submitted. The appointment of HSCC as consultant was discussed and it was clarified that HSCC had been appointed consultants for the Ansari Nagar and Masjid Moth Campus development in place of Central Public Works Department (CPWD) once it was approved by the Governing Body in its 141st meeting held on 13 August 2008. This was placed before the Governing body as Action Taken Note in its 142<sup>nd</sup> meeting held on 23 January 2009 and finally before the 142<sup>nd</sup> Institute Body meeting held on 26 November and 8 December 2009. During discussion on the Masjid Moth plan in the said meeting, on a query from the President, the HSCC had clarified the estimated cost for the planned service towers which was held to be reasonable. Dr. Jyoti Mirdha suggested that while leaving some margin for future development, the maximum possible FAR should be utilized. While tendering for the works, it should be ensured that global tenders are invited for project execution as per the latest standards and technology, including environment friendly construction (Bio-walls, energy efficient buildings, etc). The Dy. Director (Admn.) clarified that the maximum possible FAR had been proposed for the development of the Ansari Nagar and Masjid Moth Campuses, as suggested during the previous Institute Body meeting. In fact, in the submitted master plan, the proposed

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FAR for the Ansari Nagar Campus was 199.76% and for the Masjid Moth Campus it was 183.92% out of a maximum permissible 200%. The vacant land at Masjid Moth Campus has been utilized in full (maximum permissible ground coverage) due to which, despite the retention of the existing houses & hostels, 183.92% FAR has been achieved. The balance FAR is devoted to the need to maintain green areas for light and air, circulation space for traffic and the height restriction of 37 meters imposed by the Airports Authority of India. Concluding the discussion, the President decided that on receiving due approvals, the consultant be advised to make best possible use of the available resources and execute the project through global tenders.

After these deliberations, the Director with the permission of the chair took the agenda items for discussion as under:-

Item No.IB/2 CONFIRMATION OF MINUTES OF THE INSTITUTE BODY MEETING HELD ON 26<sup>TH</sup> NOVEMBER, 2009 AND 8<sup>TH</sup> DECEMBER, 2009 IN THE MINISTRY OF HEALTH & FAMILY WELFARE, NIRMAN BHAWAN, NEW DEHI.

The Director informed that these minutes were circulated amongst the members of the Institute Body for inviting objections, if any. No objection was received from any of the members.

Shri R.K. Dhawan drew attention of the President that despite the valuable views expressed by Smt. Sushma Swaraj under Item No.IB/2 on Action Taken Note of the IB meeting held on 18.08.2008 on the issue of re-designation of the post of Medical Superintendent to that of Medical Superintendent-cum-Professor of Hospital Administration; there was no item for discussion in the instant meeting. He also drew attention of the members that in page No.96 of the Agenda there was clear mention about the re-designation of both the incumbents of the post of Medical Superintendents from the date of their joining while as per the minutes recorded under the ATN on the minutes of the IB meeting held on 18.08.2009 the Director had said that in fact no decision had been taken in the matter. Shri R.K. Dhawan also produced a copy of the letter written to him by the then President, AIIMS confirming the re-designation of Dr. D.K. Sharma as Medical Superintendent-cum-Professor of Hospital Administration. The Director clarified that the contents of the impugned letter signed by the then President are different

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from the contents of minutes of 142<sup>nd</sup> meeting of the Governing Body. Shri R.K. Dhawan said that it was the authenticity of the letter of the Minister and the recorded minutes that were questionable. He also drew attention of the Chair to the AIIMS Act which defined the post of Medical Superintendent as a teaching post while it has been mentioned in the minutes that the impugned post was an Administrative post. He laid emphasis that under such circumstances the minutes should not be approved and consideration thereof should be postponed. For reconsideration of the issue, he invoked the provisions contained under Sub-clause 11 of Regulation 4 of the AIIMS Regulations, 1999 as under:-

"No subject disposed of by the Institute at a meeting shall be brought up again for consideration until after the expiry of one year except in a case where the President or Government certifies that the subject required further consideration in the interest of the Institute."

On a query from the President on the issue of re-designation; Dr. K.K. Talwar explained that in PGIMER the post was a combination of Medical Superintendent and Professor of Hospital Administration.

# Decision:-

The members felt that this part of the minutes needed clarification and unanimously decided that the President may have this matter looked into for being clarified in the next meeting. With this reservation, the rest of the minutes were confirmed.

Item No.IB/3 TO TAKE NOTE OF THE ACTIONS TAKEN ON THE MINUTES OF THE INSTITUTE BODY MEETING HELD ON 26<sup>TH</sup> NOVEMBER, 2009 AND 8<sup>TH</sup> DECEMBER, 2009 IN THE MINISTRY OF HEALTH & AMILY WELFARE, NIRMAN BHAWAN, NEW DELHI.

The President desired that the new members of the Institute Body may be briefed about the Valiathan Committee Report. The Dy Director (Admn.) in a brief outline on Valiathan Committee Report, said that the Committee under the Chairmanship of Dr. M.S. Valiathan, Ex-Director of Sri Chitra Thirunal Institute of Medical Sciences was constituted in the year 2006 to study the functioning of the Institute and suggest measures for its further improvement and development. He informed that there were 38 recommendations in total in the Report of which 7

recommendations related to the AIIMS Act, Rules and the Regulations, requiring structural changes through amendments for their implementation while 31 recommendations did not require any structural changes in the AIIMS, Act. The 31 recommendations that did not require any structural change could be further categorized into the segments of Research, Education & Training, Human Resource Development and Infrastructure. The 31 recommendations in these different segments were listed and it was summarized that after deliberation by the 142<sup>nd</sup> Institute Body meeting held on 8 December, 2009, 17 recommendations have been accepted and implemented, 10 are accepted in principle and are under process, 3 have been held to be long term & futuristic and 1 recommendation not accepted.

The members of the Institute Body desired that a hard copy as well as soft copy of the Valiathan Committee Report could be circulated for information. The Dy. Director (Admn.) informed that the whole report of the Valiathan Committee was available on the AIIMS website and a hard copy could be provided to the interested members.

Shri R.K. Dhawan pointed out that during the 141<sup>st</sup> meeting of the Governing Body held on 13<sup>th</sup> August, 2008, it was decided that the members, both past and present, shall be entitled for VIP care in AIIMS. He also pointed out that it would be a good idea to issue Identity Cards to such members for accessing the VIP room and getting proper medical facilities. The President desired that identity cards should be issued to all members of the Institute Body including the Ex-Members.

Accordingly, the actions taken were noted.

Item No.IB/4 TO TAKE NOTE OF THE ACTIONS TAKEN ON THE MINUTES OF THE GOVERNING BODY MEETING HELD ON 23<sup>RD</sup> JANUARY, 2009 IN DR. V. RAMALINGASWAMI BOARD ROOM, AIIMS, NEW DELHI.

Dr. Jyoti Mirdha, referring to the earlier discussion, pointed out that the point regarding utilizing maximum possible FAR was not reflected in the minutes. She stated that the master plan should have come back to the Institute Body with the

suggestions incorporated. The President informed that the whole exercise of submitting the master plan and receiving approvals was a lengthy process and by the time it culminated, the term of present Institute Body could be over. Therefore, the Master Plan incorporating the suggestions related to utilizing maximum possible FAR was submitted. Dr. Jyoti Mirdha then suggested that efforts should be made to find some good Planner and Developer rather than depending on HSCC. The Health Secretary was of the similar view and expressed dissatisfaction over the work being carried out by the HSCC in the AIIMS and suggested that some other option could be explored instead of availing the services of HSCC. She also suggested that there was a need to engage a professionally competent project consulting agency to prepare the DPR for the planned re-development of AIIMS. The Director informed that HSCC had already prepared submission drawings for the Ansari Nagar and Masjid Moth facilities being contemplated under the Oversight Committee development, viz the Facility Block, Pre-clinical Teaching Block, Hostels, Surgery, Gynaecology and Paediatrics Blocks. While the internal detailing was to be done, the submissions and drawings have been submitted in view of the urgency to create the required infrastructure for the increased number of seats.

# Decision:-

With the aforesaid deliberation, the actions taken were noted.

The President concluded the discussion by stating that considerable progress had been made in the matter and that best possible use of the available resources should be made by awarding the work through global tenders.

Item No.IB/5 TO CONSIDER THE CONSTITUTION OF THE GOVERNING BODY AND VARIOUS OTHER STANDING COMMITTEES OF THE AIIMS, NEW DELHI.

## Decision:-

The Institute Body authorized its President to constitute the Governing Body and other Standing Committees.

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Item No.IB/6 TO CONSIDER THE PROPOSAL FOR ACCEPTANCE OF NEW SCHEME OF PROMOTION WITH REVISED GUIDELINES IN RESPECT OF FACULTY OF AIIMS AS CONVEYED BY THE GOVERNMENT OF INDIA, MINISTRY OF HEALTH & FAMILY WELFARE VIDE THEIR LETTER NO.V.16020/57/2008-ME.I DATED 12.01.2010.

The President briefed the members about the whole gamut and said that the faculty members of AIIMS had been complaining that they were being treated unfairly vis-à-vis the faculty of IIMs and IITs in terms of promotional avenues and salary while their duties included patient care along with teaching and research. The issue was taken up with the Cabinet twice and, with persuasion, the Cabinet accepted the proposal of the Ministry of Health & Family Welfare in respect of AIIMS, PGIMER, NIMHANS, JIPMER and NEIGRIHMS, realizing that the quantum of work of faculty of these Institutions was more and multifarious (viz teaching, research and patient care) than that of the faculty of IITs and IIMs. The President desired the Dy. Director (Admn.) to brief the members about the salient features of the new Assessment & Promotion Scheme vis-à-vis the existing scheme in a comparative manner. The Dy. Director (Admn.) briefed the members that in the earlier scheme, promotion from Asstt. Professor to Assoc. Professor was after completion of 4 years of service, which period has been reduced to 3 years of service now. Similarly, for promotion from Assoc. Professor to Addl. Professor, the number of years of service required under the new scheme would be 3 years instead of 4 years under the old scheme. Again, for promotion from Addl. Professor to Professor, the required number of years of service under the old scheme was 7 years while under the new scheme it has been reduced to 4 years. Thus, instead of a total of 15 years of service required to reach the post of Professor under the old scheme; 10 years of service would be required under the new scheme.

He also informed that not only this, the limit of 75% in respect of promotion from Assoc. Prof. to Addl. Professor has been removed whereby 100% of eligible persons could now be promoted and the ratio of 50% in respect of promotion from Addl. Professor to Professor has also been raised to 100%.

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Shri Naved Masood stated that while the revision of pay-scales in respect of faculty of these Institutions was to be given effect to from 01.01.2006, the scheme of promotion would be applicable from the date of issue of the orders i.e. 12.01.2010. On a point of clarification from Smt Sushma Swaraj, Shri Naved Masood reiterated that there was no ambiguity in the rule position which was equally applicable to all institutions without exception.

Smt. Sushma Swaraj then drew the attention of the Chair towards the representation of Shri Sharad Yadav in respect of the promotion of 164 faculty members of AIIMS due from 01.07.2007 onwards and desired to know the impact of the new scheme on the overdue promotion of the faculty members. Shri Naved Masood explained that the new promotion scheme could only be made applicable prospectively from the date of notification, i.e. 12.01.2010 and such benefit would be available to all faculty members.

The Director informed that in 2003, 164 Asstt. Professor who were working on ad-hoc basis, were selected for regular appointment and the Governing Body/Institute Body took a decision to take into consideration the period of service rendered by these people on ad-hoc basis for promotion as Assoc. Professor without holding the interview. This issue was subsequently referred to a Sub-Committee under the Chairpersonship of Dr. Karan Singh Yadav and is pending adjudication of Hon'ble Supreme Court/High Court of Delhi. The President and Institute Body was informed that there was wide spread stagnation due to promotions not being given since 2006 affecting the morale and impacting teaching and clinical services despite no stay order by any court in this regard. The Institute was free to take executive action subject to the final outcome of the case/orders of the court.

Participating in the discussion, Dr. S.P. Agarwal recalled that the selection procedure was adopted including examination of the service records as in a DPC and accordingly they were promoted as per the decision taken by the 130<sup>th</sup> meeting of the Institute Body held on 16 September, 2002.

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Dr. K.K. Talwar also indicated that he was a part of that selection. Smt. Sushma Swaraj affirmed the position stated by Dr S.P. Agarwal and Dr. K.K. Talwar stating that at that point of time she was the President of the Institute.

Coming to the new Assessment & Promotion Scheme, Dr. K.K. Talwar suggested that while making the new Assessment & Promotion Scheme in respect of faculty effective from 12.01.2010, recruitment rules in respect of direct recruitment could also be looked into afresh.

### Decision:-

The Institute Body decided that a self contained note in the matter could be put up for consideration and orders of the President and further necessary action taken in view of the fact that there was no stay order by any court.

The Institute Body also decided that the new Assessment & Promotion Scheme could be revised keeping in view the rule position indicated by Shri Naved Masood, the implementation of such schemes in other institutes and the past practice at the Institute.

Item No.IB/7 TO CONSIDER THE PROPOSAL FOR RECRUITMENT FOR VACANT FACULTY POSTS UNDER THE MODE OF 'DIRECT RECRUITMENT' WITH RESERVTION ROSTER THEREOF WHICH HAS BEEN DULY REVISED WITH HELP FROM 'DOPT'

#### Item No.IB/8A

TO CONSIDER THE PROPOSAL FOR THE CONSTITUTION OF INTERNAL COMMITTEES:-

- a) AIIMS Steering Committee;
- b) Internal Search-cum-Selection committee for selection of faculty;
- c) Internal Hospital Management Committee;
- d) Internal Committee on Financial Matters; and
- e) Internal Committee on Estates and Support Services.

### Item No.IB/8B

TO CONSIDER THE COLLEGIUM STYLE OF FUNCTIONING

#### Item No.IB/8C

TO CONSIDER THE CREATION OF SEPARATE POSTS OF DEANS FOR ACADEMIC AFFAIRS, STUDENT AFFAIRS, EXAMINATIONS AND RESEARCH.

Dr. Jyoti Mirdha raised the issue of late receipt of some of the agenda items. The President informed that since Item No.IB/7 needed more time for due examination and vetting by the Government and the supplementary items IB/8 were circulated late and therefore, these were withdrawn from consideration.

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The President stated that another meeting of the Institute Body would be held soon to consider these items as well as some others. He desired that the meetings of the Institute Body and other Statutory Bodies, viz the Governing Body and the Standing Committees should be held regularly, preferably at quarterly intervals, to further improve the functioning of the Institute and scale new heights by attaining the long term development vision.

The meeting then came to an end with a vote of thanks to the Chair.

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suggestions incorporated. The President informed that the whole exercise of submitting the master plan and receiving approvals was a lengthy process and by the time it culminated, the term of present Institute Body could be over. Therefore, the Master Plan incorporating the suggestions related to utilizing maximum possible FAR was submitted. Dr. Jyoti Mirdha then suggested that efforts should be made to find some good Planner and Developer rather than depending on HSCC. The Health Secretary was of the Similar view and expressed dissatisfaction over the work being carried out by the HSCC in the AIIMS and suggested that some other option could be explored instead of availing the services of HSCC. She also suggested that there was a need to engage a professionally competent project consulting agency to prepare the DPR for the planned re-development of AIIMS. The Director informed that HSCC had already prepared submission drawings for the Ansari Nagar and Masjid Moth facilities being contemplated under the Oversight Committee development, viz the Facility Block, Pre-clinical Teaching Block, Hostels, Surgery, Gynaecology and Paediatrics Blocks. While the internal detailing was to be done, the submissions and drawings have been submitted in view of the urgency to create the required infrastructure for the increased number of seats.

Decision:

It was agreed that an alternative agency to HSCC be found through an advertisement as HSCC cannot complete the work in the stipulated time. The President concluded the discussion with remarks that the best possible efforts should be made to complete the works in time bound manner by awarding the work through competitive bidding.

Item No. IB/5 TO CONSIDER THE CONSTITUTION OF THE GOVERNING BODY AND VARIOUS OTHER STANDING COMMITTEES OF THE AIIMS, NEW DELHI.

Decision:-

The Institute Body authorized its President to constitute the Governing Body and other Standing committees.

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